

# 2023-2027 Agency Strategic Plan Quick Reference

#### **Mission**

The mission of the Texas Department of Information Resources (DIR) is to serve Texas government by leading the state's technology strategy, protecting state technology infrastructure, and offering innovative and cost-effective solutions for all levels of government.

#### Vision

Transforming how Texas government serves Texans.

### **Core Values**

Innovation Leadership Ethical Accountable Delivery

## **Agency Operational Goals**

- Expand cybersecurity services, increase cybersecurity awareness, and improve the strength of cybersecurity programs.
- Enhance public-sector cybersecurity through statewide outreach and education.
- Address cybersecurity threats to critical infrastructure.
- Develop Regional Security Operations Centers (RSOCs) and expand the Volunteer Incident Response Team (VIRT).
- Reduce cloud-based risks through the Texas Risk and Authority Management Program (TX-RAMP).
- Implement enhanced security protections and tools for the state data network.
- Increase security services offerings for customers.
- Increase timely, cost-effective, secure, and customer-oriented access to technology services and solutions.
- Increase use of Texas.gov services and the mobile application, Texas by Texas (TxT).
- Increase the portfolio of solutions available through DIR's Cooperative Contracts.
- Provide shared service offerings for modernizing legacy IT systems.
- Implement enhanced telecommunications contracts and services.
- Accelerate digital transformation by providing innovative and agile solutions.
  - Transform public-sector digital capabilities with mobile applications, analytics, and other digital technologies.
  - Use innovative technologies to transform DIR's customer experience.
  - Create opportunities for collaboration and learning through a Digital Services Academy.

- Expand agile and other methodologies into IT project management, procurement methods, and application development.
- Increase customers' ability to access DIR services and resources.
- Improve data governance and increase the adoption of data management best practices.
  - Strengthen public-sector data governance to ensure that Texans' data remains private and secure.
  - Optimize DIR's data analytics capabilities.
  - Empower DIR customers by creating a data literacy program.
  - Reduce public information requests and expand data sharing through use of the Texas Open and Closed Data Portals.
  - Enhance DIR's internal data governance by establishing procedures and controls to manage and oversee the agency's data assets and creating a data catalog.
- Optimize information technology procurement and contracting practices.
- Define and submit a funding request for a full-service e-procurement and contract management system.
- Streamline and automate DIR procurement and contract management processes.
- Deliver continuing education modules specific to IT procurement and contracting for DIR customer agencies.
- Provide collaboration opportunities to share procurement and contract management best practices.
- Identify solutions to improve sales reporting information.